

**IT \$100K Project List FY15 - FY19**  
**Reported to DII as of 4/02/2015\***

Agency, Office or Branch of Government	Department, Board or Commission	Title	IT Activity Phase	Project Health Status***	Description	Estimated Total Implementation Costs**
Administration	Buildings & General Services	BGS Construction Project Mgmt. Software	Planning	Green	This IT activity is for BGS to implement cloud based vertical construction project management software. This will automate and provide greater visibility into project management functions on the state's capital construction projects.	\$ 55,400.00
Administration	Information & Innovation	DII Independent Security Audit of VT Health Connect	Planning	Green	Third party independent security audit of VT Health Connect as required by CMS.	\$ 250,000.00
Administration	Information & Innovation	DII Office 365	Planning	Green	Move from a desktop office solution to a cloud based office 365 solution.	\$ 136,000.00
Administration	Information & Innovation	DII Open Data Portal	Execution	Green	Many state organizations are required either through statute, rule or policy to share public databases and currently have no venue for doing so. Providing an Open Data Portal will provide the enterprise the ability to share data to: provide transparency, fulfill public records requests, open data to outside vendors via API, provide location mapping, Etc. in a common location using standard tools and without additional cost. Having an Open Data Portal will allow state organizations to use the portals functionality rather than developing single use systems, at considerable cost and staff time, to expose data to the Internet	\$ 1,483.20
Administration	Information & Innovation	DII VoIP Implementation	Planning	Yellow	Systematically transition State government locations currently using Centrex lines for voice services to an IP Telephony solution, utilizing existing data circuits.	\$ 4,125,932.80
Administration	Libraries	LIB Vermont Automated Library System	Initiating	Green	Implement new system to replace the aging Vermont Automated Library System (VALS) for statewide resource sharing among libraries and for the statewide union library catalog. Current vendor SIRSI no longer supports VALS.	\$ 390,370.00
Administration	Libraries	LIB Vermont Fiber Connect	Execution	Green	Fiber connectivity (Sovernet) to 43 public libraries and a centralized WAN managed by DII providing IP to these libraries.	\$ 82,000.00
Administration	Taxes	TAX eCurrent Use	Execution	Green	Online Current Use Application Submittal and Workflow - eServices to the Citizens of VT	\$ 259,684.00
Administration	Taxes	TAX ITS Solution	Execution	Green	Enterprise Tax system consolidating Advantage Revenue, Mainframe Taxes and Oracle's ETM into a Integrated Tax System.	\$ 21,595,298.00
Agriculture	Agriculture	AGR VAAFM USA Food Safety (Dairy & Water Quality)	Execution	Yellow	This project is to replace a program that was created 15-20 years ago. The program is going to be built inside one of our programs so we can eliminate multiple databases with same data. The old program resides on an old server using older technology that we can no longer upgrade.	\$ 287,475.00
Agriculture	Agriculture	VAAFM Grant Management Program	Initiating	Green	This project is to bring all of our grant programs into a database. The information is currently being kept on paper and different spreadsheets. It has made sharing data very difficult.	\$ 250,000.00
Agriculture	Agriculture	VAAFM Tracking and Planning Geospatial Database	Initiating	Green	This IT activity is a 2 year pilot project that develops, implements, and provides 3rd party hosting for a multi-partner agricultural best management practice implementation tracking and planning geospatial database. This database will improve the efficiency and effectiveness of the State's efforts to mitigate NPS pollution from agricultural sources. Not only does it leverage funds from other sources, it will leverage a vibrant partnership of organizations promoting conservation on farms, allowing for more accurate and improved reporting, planning, coordination, and increased ability to serve the people of Vermont.	\$ 184,600.00
Commerce and Community Development	Economic Housing & Community Development	ACCD Agate Intelligrants Grants Management System Upgrade	Execution	Green	ACCD manages its grants application and disbursement process using Agate Intelligrants. The underlying system, while currently fully functional, is running on code and an underlying database of which the framework has remained static since 2005. The software is now three versions ahead of ACCD's version and the database software is four versions behind which means ACCD is nearing the window when components of the system will no longer be supported by either the application or database vendors.	\$ 157,200.00

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Commerce and Community Development	Historic Preservation	ACCD HP Resource Room Digitization	Execution	Green	ACCD's Division for Historic Preservation is seeking a document management solution to replace their current records room. The preservation of the records is the most prominent reason they are pursuing this project. The security, potential for accidental record destruction by fire, water, etc., and potential for loss strongly outweigh the cost to implement a solution. ACCD has contracted with Secure Shred to complete the scanning, and is currently looking for a location to store the scanned documents	\$ 50,000.00
Education	Education	AOE Vermont Child Nutrition System Modernization Project	Planning	Green	The Vermont Agency of Education has had a contract for the development and implementation of the Child Nutrition Programs on line application and claiming system with the Colyar Consulting Group (CCG) since 2001. Due to a mandate from the then State CIO, the application was developed in Oracle versus CCG's standard SQL product line. The business problem is two fold: 1) the separate Oracle system is difficult to maintain (by both the vendor and the state), requiring contract amendments and extra resources every time a regulatory change is enacted and 2) the cost to maintain a state owned system is becoming more and more expensive, putting long term sustainability of the existing system up in the air. The State and vendor have agreed on terms to migrate the VT site to SQL/.Net and to a more sustainable Software as a Service delivery model. This migration will ensure that USDA regulation changes are applied to VT's SaaS site on a more timely basis and that the system will be hosted and maintained by the vendor, thus reducing State costs and ensuring long term sustainability.	\$ 213,748.03
Human Services	Aging & Independent Living	DAIL DVR/ DBVI Case Management System	Planning	Green	Development and implementation of a comprehensive and integrated case management system that replaces multiple systems that are on limited functionality platforms and have no inter-connectivity capabilities. This new CMS will satisfy the needs of both managers and front-line staff and assure DVR and DBVI meet all Federal requirements for a modern platform case management system and reporting mandates. System will have expansion capabilities to incorporate data and reporting needs for future programs.	\$ 1,473,747.00
Human Services	AHS Central Office	AHS Cost Allocation Services	Execution	Green	Replace aging system current written in Microsoft Access and seek advice and assistance federal regulations on cost allocation plans. The current system is functional. A major reason for issuing an RFP at this time is that we have had a sole source contract since 2005 and we are putting it to bid to be compliant with Bulletin 3.5. Additionally a web-hosted solution would allow the vendor to make updates easily. At present, an update to the Access program requires that a CD or USB drive be brought or mailed to/from the vendor in Boston. The funding is spread via Admin Fund across benefitting state and federal sources throughout AHS.	\$ 206,240.00
Human Services	Children & Family Services	DCF Children's Integrated Services Data System	Execution	Green	Children's Integrated Services is seeking an interim data management solution to retain current business processes of data capture and reporting while preparing for eventual conversion into the MMIS Care Management solution.	\$ 101,651.00
Human Services	Children & Family Services	DCF FSD Results Oriented Management (ROM) Reporting Tool	Planning	Yellow	A Results Oriented Management (ROM) Reporting Tool is needed to allow end users to create and run reports easily in order to assist in making improvements in practice as part of the Vermont's Continuous Quality Improvement efforts in FSD based on Federal requirements.	\$ 204,848.00
Human Services	Children & Family Services	DCF FSD YASI Upgrade to Casework's	Execution	Green	Software upgrade of the Family Services software application - Youth Assessment Screening Instrument (YASI) to the newest version called Caseworks.	\$ 46,239.00
Human Services	Children & Family Services	DCF OCS Child Support System Replacement (CRISys)	Initiating	Red	The Office of Child Support currently has many outstanding IT issues that have not been able to be addressed under the current system due to system constraints and a lack of programming resources to perform the tasks. Following the feasibility study completed in March of 2014 OCS is looking to replace its current Access system.	\$ 39,279,121.00
Human Services	Corrections	DOC Cameras and Systems	Planning	Green	Replace outdated security cameras and related infrastructure at State prisons with technology that offers better performance and reliability.	\$ 564,306.00

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Human Services	Corrections	DOC Electronic Legal Research Retrieval System	Completed	Green	Provide incarcerated inmates with a secure web-based, custom-designed legal research interface developed specifically for use by inmates at correctional facilities. The modernized upgrade allows for the most up to date and accurate legal information required fulfilling the federal mandate for inmate access to courts.	\$ 8,399.00
Human Services	Corrections	DOC Inmate Healthcare Services Project	Planning	Green	Current health services contract is ending 1/31/2015 and DOC will need to contract with another vendor to provide health services to inmates in the State of Vermont. The new vendor will be required to possess or purchase/contract an electronic health record system for our use.	\$ 733,499.00
Human Services	Corrections	DOC Offender Management System	Execution	Green	This will replace the existing obsolete offender system with newer technology, using the core components of AHS enterprise architecture as a foundation.	\$ 459,840.00
Human Services	Health	VDH Conference Rooms Technology Upgrade	Planning	Green	Deployment of audio visual (AV) technology to support the Health Operations Center (HOC) for continued exercises and emergency events. When activation occurs information sharing is vital with neighboring states, Canada and other departments of state government. The AV equipment, specific cabling, data and phones are integral to the response plan for the department. We need to display concurrently on multiple and strategically placed SMART boards, GIS maps, Disaster-Lan software, Situation Reports and streaming news coverage for viewing by numerous HOC ICS positions. This equipment is also vital to the department's needs of monthly Grand Rounds, conferencing, training's and press conferences.	\$ 340,330.54
Human Services	Health	VDH Electronic Laboratory Reporting	Completed	Green	Project is to modify the National Electronic Disease Surveillance System (NEDSS) to accept HL7 electronic lab reports (ELR) that will allow hospitals and medical providers to meet their Meaningful Use requirements in order to receive Incentive payments.	\$ 189,118.00
Human Services	Health	VDH EMS Licensing System	Initiating	Green	This is to replace the current GL Suite EMS licensing product with something new. The current application does not allow online renewal of licenses nor does it integrate with the EMS incident reporting system.	\$ 203,363.00
Human Services	Health	VDH Food and Lodging Licensing and Permitting System	Planning	Green	Food and Lodging Licensing and Permitting system replacement. The current food and Lodging system resides on the VDH legacy 1032 system. VDH needs to retire system 1032 due to its age and lack of IT Support.	\$ 274,880.00
Human Services	Health	VDH VPMS Online Data System	Planning	Green	This activity is to go out to bid on replacing the current prescription Monitoring System. This system monitors schedule II,III,IV controlled substances.	\$ 25,000.00
Human Services	Health	VDH Website Upgrade	Planning	Green	Upgrade to the Health Department's website which has become difficult for visitors to navigate and for the Health Dept. to maintain.	\$ 123,600.00
Human Services	Health	VDH Women Infant Children (WIC) System Replacement/EBT Implementation	Execution	Green	In 2010, a Congressional Mandate was enacted that every State have a WIC information management system (MIS) capable of operating in an EBT environment. This project will replace the current VDH WIC (MIS) system and implement EBT solution to provide WIC benefits.	\$ 2,949,662.00

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Human Services	Health Access	AHS Health Information Exchange (HIE)	Planning	Yellow	<p>To ensure the exchange of accurate clinical data through 2021 in at least the following project areas:</p> <ul style="list-style-type: none"> <li>• Electronic Health Record (EHR) adoption by healthcare providers and the associated incentive payment program</li> <li>• EHR and other interface connectivity to the VHIE (Vermont HIE) operated by Vermont Information Technology Leaders (VITL)</li> <li>• Expansion of provider types and groups into the State-wide clinical registry (DocSite) operated by Covisint</li> <li>• Data analytics in partnership with Onpoint and the University of Vermont (UVM)</li> <li>• Public health initiatives for Meaningful Use, including immunization registries and electronic lab reporting</li> <li>• Clinical master patient index and provider directory</li> <li>• Telehealth, e-Prescribing, and other future initiatives</li> </ul> <p>The State HIT Fund collects 0.199 of 1% of all health insurance claims paid by the health insurer (\$3 million per year, and, if it is not spent in its entirety, the money can be rolled over from year to year for future projects).</p>	\$ 13,350,000.00
Human Services	Health Access	AHS Health Services Enterprise Platform (HSEP)	Execution	Yellow	<p>This project is to create a comprehensive directory of reusable application services that can be used in health care reform efforts, Medicaid systems, Health Insurance Exchange and related systems. The State of Vermont will be establishing a State operated authoritative source of record regarding Vermont providers index, member index, identify services and other application services. It will reside on AHS Service Oriented Architecture (SOA) and will be utilized across the State for identity and rights management services among others within the health domain.</p> <p>NOTE: Includes cloud hosting services, software licensing and O&amp;M. Some IR related review done with VHC/IE IR.</p>	\$ 12,000,000.00
Human Services	Health Access	AHS HSE Platform Hosting	Planning	Yellow	<p>Project is to transition from existing CGI Hosting services to Optum (physical infrastructure and applications) for AHS Health Services Enterprise. CGI support to do this is not to exceed contract of \$125,000. Optum contract includes both transitions services (approx. \$1.6M) and ongoing hosting (approx. 1.9M from July 1, 2015 to Dec 31, 2015). This project is \$125K + \$1.6M = \$1,725,000. The ongoing hosting cost of \$1.9M will be tracked in a separate associated Application Record linked to the AHS - HSEP Project record.</p>	\$ 1,725,000.00
Human Services	Health Access	AHS Integrated Eligibility (IE)	Initiating	Red	<p>Expansion of the scope of the VIEWS project to include all other eligibility and enrollment applications - those for TANF, SNAP, LIHEAP etc. to allow for replacement of the ACCESS system. This will improve timeliness of beneficiary enrollment into VT programs as well as result in administrative cost savings (see VIEWS above).</p> <ul style="list-style-type: none"> <li>- Upgrade Mainframe Software to comply with SLA.</li> <li>- Migrate HHS programs from ACCESS to new SOA-based IE Solution</li> <li>- Procure a new COTS IE Solution that uses a hosting model and outsources M&amp;O.</li> </ul>	\$ 121,323,211.00
Human Services	Health Access	AHS Vermont Health Connect (VHC)	Execution	Red	<p>The ACA requires all states to establish a Health Insurance Exchange (Exchange), an organized marketplace to help individuals, families, and employees obtain health insurance by facilitating a comparison of available options. Exchanges will offer quality health plans to individuals and employees. Under the ACA, states are required to prove operational readiness for certification by January 1, 2013, and begin enrolling individuals and employees of small employers (with 50 or fewer employees) in coverage through the Exchange on October 1, 2013, with coverage beginning January 1, 2014.</p>	\$ 123,000,000.00

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Human Services	Health Access	DVHA HIT State Medicaid Health Plan (SMHP) implementation	Initiating	Green	The project is to create and implement a State Medicaid Health Information Technology Plan. This plan is currently in initial evaluation stages and complete estimates and summary is not available at this time but it is readily apparent that the cost will exceed \$100,000. A PAPD is in place with CMS for the planning portion of the project. Federally mandated under the ARRA High Tech regulations.	\$ 23,719,836.00
Human Services	Health Access	DVHA MMIS - Care Management	Planning	Yellow	The project objectives are to acquire, design and implement a Care Management Solution for the entire Agency of Human Services enterprise to support individual and population based approaches to health management, beginning with the care management activities of the VCCI as a "proof of concept."  Current contract with APS.	\$ 40,300,000.00
Human Services	Health Access	DVHA MMIS - Core Operations	Planning	Yellow	Core replaces the work performed by HP for nearly 30 years. The modern system will support improved functionality, efficiencies, etc., be MITA compliant and support the objectives of Vermont's Universal Care and Coverage plan. Core work stream includes contact center functionality that includes both member outreach and provider enrollment processes. It also includes the 2014 MITA 3.0 State Self-Assessment (SS-A).	\$ 173,757,000.00
Human Services	Health Access	DVHA MMIS - PBM	Execution	Green	Vendor that will be responsible for all facets of the day-to-day operational administration of the Vermont's pharmacy benefit including managing the State's pharmacy benefit programs, adjudication of pharmacy claims, call center operations, utilization management and drug utilization review programs, benefit design and clinical support, rebate management, and reporting and analysis.	\$ 11,000,000.00
Human Services	Health Access	DVHA Ops MMIS changes ICD10	Execution	Green	Modifications to the existing Medicaid processes and systems to meet regulatory requirements existing and or forthcoming associated with the implementation of ICD10 due by 10/01/14.	\$ 2,200,000.00
Human Services	Mental Health	DMH Vermont State Hospital Electronic Health Record (EHR)	Initiating	Green	The state of Vermont has been charged to "have an EHR in place" as a key requirement for the Certificate of Need established under 18 V.S.A. § 9351 for rebuilding of a new State hospital and integrate physical, behavioral, pharmacy, dietary, billing and lab functions in a single system; functions not currently in place at VPCH. The current perspective of the Legislature is that VPCH's EHR must include features and functions to help facilitate the attainment of "Meaningful Use" attestation (Stages 1-3) as charted in the Federal HITECH ACT of 2009, and must have interoperability with Vermont Health Information Exchange (VHIE) through Vermont Information Technology Leader (VITL), 18 V.S.A. § 9352.	\$ 2,424,340.87
Liquor Control Board	Liquor Control	DLC Retail and POS Project - Phase 2 (Implementation)	Execution	Green	Phase 2 will see a new system implemented at DLC's central office and point of sale, replacing all functionality in DLC's obsolete COBOL-based "Sequoia" system (except for the Education, Licensing, and Enforcement subsystem), as well as all cash registers. This protects against catastrophic system failure, offers a platform for revenue growth, and will involve significant process re-engineering for improved efficiencies.	\$ 3,284,000.00
Natural Resources	Environmental Conservation	ANR Loans & Grants Tracking System	Execution	Yellow	Implement a new system to replace a software that is currently outdated and no longer supported by ANR. The software will provide a uniform means of managing funds and accounts for loans and grants issued by the Department including the Clean Water and Drinking Water State Revolving Funds (SRF).	\$ 326,155.00
Natural Resources	Environmental Conservation	DEC Permit Processing Content Management System	Planning	Green	ANR-DEC is seeking a content management solution to support their permitting process. This solution may be utilized across other Departments within ANR.	\$ 196,730.00
Natural Resources	Forests, Parks & Recreation	ANR VPARPS Reservation System	Planning	Green	Implementation of a modern online reservation system.	\$ 394,162.00
OTHER Executive Branch	Attorney General	AGO Court Diversion Database	Initiating	Green	Implement an efficient solution which allows for enhancements in sharing, processing and collecting to manage Court Diversion case information across the State of Vermont, including counties and municipalities.	\$ 84,666.00

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OTHER Executive Branch	Defender General	ODG Public Defense Case Management System	Execution	Green	Implement a case management program for Public Defense. For the past few years the ODG has attempted to implement a case management program for Public Defense, which was developed in-house many years ago using Access 97. It is expected that putting a case management program in place will increase staff productivity and enhance efficiency, enable electronic data sharing with other members of the criminal justice system, and enable the department to use technology to support staff in meeting the department's mission. Sharing data electronically with other members of the criminal justice system will result in elimination of duplicate data entry and manual processing of paperwork.	\$ 125,906.00
OTHER Executive Branch	Enhanced 911 Board	e911 Replacement	Execution	Green	The existing e911 system contract is set to expired in the middle of 2015. They are going out to RFP as the existing vendor has not implemented all of the functionality that the board would like.	\$ 360,900.00
OTHER Executive Branch	Labor	DOL Unemployment Insurance Modernization (UIM) Consortium	Initiating	Green	Update the Vermont Department of Labor's Unemployment Insurance Processing System. The most cost effective method would be to use a system from another state and make the modifications for Vermont law. The VDOL currently does all of its Unemployment Insurance processing using Mainframe based applications that were installed in 1988. The Mainframe based Unemployment Insurance systems are more than 20 years old and will not be able to serve the future needs of unemployed Vermonter's. The cost and availability of IT staff to maintain these systems will increase significantly in the future. Note: This project is 100% federally funded and does not require or rely on state funding. The funding noted for FY15-FY17 is federal funding that was awarded to the VMW consortium. Funding noted for FY18 & FY19 are federal UI Modernization funds that have been awarded directly to Vermont (system activation – post development).	\$ 96,550,058.00
OTHER Executive Branch	Labor	DOL Worker Compensation System Upgrade	Initiating	Green	Replace the current system with a web based system that consolidates multiple data bases currently in use and allows the receipt and retainage of electronic data which the current system cannot handle. Provide record keeping on WC Claims and insurance coverage and statistics for legislative and administrative action. Certify all vocational rehab providers. Approve all workers compensation insurance exclusions. Ensure and enforce compliance with WC statutes and rules and maintain documentation of the dispute resolution process. Calculate and collect the Annual assessment that funds the WC program.  WC is funded by FEES on employers; Special Funds	\$ 600,000.00
OTHER Executive Branch	Lottery Commission	VLC VT Lottery Website	Planning	Green	Creating a new website for the VT Lottery Commission.	\$ 122,800.00
OTHER Executive Branch	Public Safety	DPS Border Patrol	Execution	Green	Requisition to purchase cameras for U.S. / Canada border.	\$ 369,587.42
OTHER Executive Branch	Public Safety	DPS Document Management Workflow System	Planning	Green	This is a business flow software application	\$ 100,000.00
OTHER Executive Branch	Public Safety	DPS e-Ticket project	Planning	Green	Currently in a 6 month planning / pre-planning phase. E-citation is the process of automating the many steps involved in one of the main business functions of the law enforcement community. 10/16/2013 Note: With the decision to move to the Valcour RMS soon to be made this project will have to be re-thought. DPS will need to work to develop the Valcour e-citation product.	\$ 1,327,000.00
OTHER Executive Branch	Public Safety	DPS LPR Project	Completed	Green	DPS License Plate Reader Project. Make the necessary upgrades to the servers and software to meet: T 23 VSA Section 1607. That statute requires any information received by LPR units be purged or deleted after 18 months. Also to be able to create a report to be submitted annually on or before January 15 to the Senate and House Committees on Judiciary and on Transportation.	\$ 58,096.00
OTHER Executive Branch	Public Service Board	PSB Case Management (Sustain)	Execution	Green	PSD and PSB plan to implement electronic case management systems that integrate: (a) electronic filing of documents; (b) management of electronic documents; (c) automated workflows; and (d) electronic case management tools. PSB's system will also include public access to documents and case information via the PSB's website.	\$ 831,804.00

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OTHER Executive Branch	Secretary of State	SOS Corporations Registration	Closing	Green	Implement an integrated electronic filing system to streamline business registration services, and provide 24/7 web access to our services. Replaces Microsoft Disk Operating system that is outdated and unreliable technology from over 20 years ago.	\$ 420,000.00
OTHER Executive Branch	Secretary of State	SOS Desktop Refresh 2015	Execution	Green	This is a hardware refresh to all necessary desktop PCs. And it is a software upgrade to Windows 8.1 and MS Office 2013 from MS Office 2003.	\$ 20,000.00
OTHER Executive Branch	Secretary of State	SOS Elections Administration	Execution	Green	The Secretary of State's Elections Division began a complete implementation of a suite of elections related software applications. The primary purpose for the elections system is to ensure transparent and secure elections data for the citizens of Vermont. The application systems included are Vermont's voter registration checklist; absentee ballot tracking; election management; campaign finance reporting; and lobbyist disclosure. The new Campaign Finance module went live this summer.	\$ 2,206,169.00
OTHER Executive Branch	Secretary of State	SoS Information Security Testing & Consulting	Planning	Green	This IT activity will test and assess IT service delivery processes and associated infrastructure to the NIST, OWASP and PCI standards. The office with the assistance of the contractor will also develop/improve any processes and procedures to ensure that the above referenced standards are meet moving forward.	\$ 380,964.00
OTHER Executive Branch	Secretary of State	SOS Monitoring & Support	Execution	Green	This is a feasibility project to identify the cost-effective options and solutions to meet the Agency's service level agreements.	\$ 30,000.00
OTHER Executive Branch	Secretary of State	SOS Website Refresh	Completed	Green	Improve quality, accessibility, accuracy, and manageability of information produced and consumed by the public and state agencies, improve usability of the agency website, create communications outreach capability for agency staff to their customers.	\$ 20,000.00
OTHER Executive Branch	States's Attorneys and Sheriffs	SAS Criminal Case Management System	Planning	Green	Pursuing replacement Case Management Application with Enterprising properties, scalability, automation of administrative tasks and standards-based data exchange.	\$ 588,760.00
Transportation	Central Garage (AOT)	AOT Advanced Transportation Mgmt. System (NH, VT & ME)/ 511 Phone System/CARS	Execution	Green	The objective of this solicitation is to establish a contract to design, install, integrate and test a comprehensive software system (the "System") that includes central Advanced Transportation Management System software, a regional Traveler Information System (TIS) and a "Data Fusion Hub" for the primary purpose of consolidation of ATMS and TIS data. The System shall be a state-of-the-art system that meets NHDOT, VTTrans and MaineDOT specific requirements for functionality, security, and interoperability with other systems. VTTrans will enter into a MOMA with NHDOT for their portion of the contracted services and costs.	\$ 710,308.16
Transportation	Central Garage (AOT)	AOT Automatic Vehicle Location System	Execution	Green	AOT would like to increase accountability and oversight of snow and ice control operations. Drivers currently are required to manually document their material (salt) usage for every storm event. This process is time consuming and inefficient. There are numerous opportunities for incorrect data to be submitted. This project will implement automatic vehicle locator systems in all plow trucks over the next three years. These systems will track flow rates of product disbursement, vehicle location and speed, and other data to be defined.	\$ 221,760.00
Transportation	Department of Motor Vehicles	DMV Automated Driver License Testing System	Closing	Green	REPLACE AGING AND UNSUPPORTED DRIVER LICENSE TESTING SYSTEM IN THE CENTRAL OFFICE, 5 BRANCH OFFICES, AND 2 MOBILE VAN OPERATIONS.	\$ 402,517.55
Transportation	Department of Motor Vehicles	DMV Customer Service Queuing System	Initiating	Green	REPLACE AGING QUEUEING SYSTEM WITH NEW SYSTEM THAT BETTER SERVES CUSTOMERS AND PROVIDES BETTER STATISTICS FOR LEGISLATIVE REPORTING.	\$ 144,200.00
Transportation	Operations Division (AOT)	AOT Asset Works (M5)	Execution	Green	AOT is seeking a hosted solution that in-house staff will not have to manage. There are currently three user groups: BGS Fleet Management, Public Safety, and AOT Central Garage which use the system to track work orders, rentals, maintenance logs, etc.	\$ 68,880.00
Transportation	Operations Division (AOT)	AOT Business Process Management System (BPMS)	Execution	Green	Project to fully implement a SAAS Business Process Management System (BPMS) for managing business processes and to identify business process improvement opportunities. The vendor is Appian. Contract is on 3rd amendment .	\$ 1,200,000.00

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Transportation	Policy & Planning (AOT)	AOT dTIMS	Execution	Green	Implement upgrades to the currently existing pavement management system.	\$ 102,974.25
Transportation	Policy & Planning (AOT)	AOT Public Crash Data Query Tool	Execution	Yellow	New web query tool for Web Crash System which will provide customers and general public mechanism to access data from the Crash database.	\$ 13,000.00
Transportation	Policy & Planning (AOT)	AOT Traffic Data Management System	Execution	Green	Replace vintage multi-state application with a hosted solution to manage traffic count information.  Funding: 80% FHWA and 20% state Transportation funds	\$ 298,244.00
Transportation	Policy & Planning (AOT)	AOT VTrans Crash Reporting Tool	Execution	Green	Crash data is used by various highway safety initiatives including those in law enforcement (state, county, and local agencies), the Vermont Highway Safety Plan, engineering highway safety initiatives (VTrans), outreach and education (Governors Highway Safety office, DPS) and EMS. FHWA and NHTSA requires that State's have systems that allow for quantity, quality and timely data for real time analysis. This project was a direct result of the requirements by FHWA and the threat of sanctions if progress towards an improved crash data system were not demonstrated by Vermont. To date, the success of this project has qualified Vermont (all State agencies) with Traffic Records projects with qualifications for other Traffic Records funding thru NHTSA, namely Section 408. (Other agencies benefitting included the Department of Public Safety and the Vermont Department of Health.)	\$ 290,000.00
Transportation	Transportation	AOT Waterbury Area Smart Work Zone	Planning	Green	This project is intended to provide real-time travel time and delay information, and possible emergency contingency information, to the traveling public, as related to a number of planned construction projects in the Waterbury area in the coming years. This would be deployed through a Smart Work Zone system consisting of cameras, queue trailers and BlueToad monitoring devices to measure queues, speeds and travel times, and a vendor-hosted system to determine real-time traffic conditions and automatically update Message Boards. There will also be a website that allows the public to view the information, and the messages being displayed on the boards via web browser.	\$ 18,416.40
Treasurer	Treasurer	TRE VPAS: Retirement Re-Engineering Project	Completed	Green	Create a stable, state of the industry, fully integrated pension administration solution, including a tightly integrated imaging and electronic workflow capability. Vermont Pension Administration Project (VPAS). Web-enabled features will provide our customers greater access to services. This will help the Treasurer to deliver pensions, related benefits and services to our members while meeting a growing demand for faster simpler access to completed and accurate information. This project was started in 8/2006 and has been underway since; currently we are completing the final phase of the project and anticipate being complete by the December 2014.	\$ 2,050,000.00

\*IT Activities with total lifecycle costs of \$100K or less are not included in this report.

\*\*The EPMO relies on the reporting entity (Agency/Office/ Department/Board/Commission) to provide complete and accurate information. The costs of some IT Activities may be underreported (specifically for refresh/upgrade and IT personnel costs). The EPMO is committed to continually improving the overall quality and comprehensiveness of our data. These costs are estimated through FY19 only.

\*\*\*Green = Project is going well; Yellow = Issue(s) with scope, schedule or budget but there is an actionable plan; Red = Significant scope, schedule or budget issue(s) and no actionable plan. Projects that fail to demonstrate the use of project management will be deemed Red by the EPMO.